

November 20, 2023

Professor Stephan Achenbach  
Chair of the ESC Nominating Committee

**Re: Application to serve as Vice-President of the ESC Board 2024-2026**

Dear Professor Stephan Achenbach

This letter of motivation is written in support of my application to serve as Vice-President for the European Society of Cardiology (ESC) Board from 2024-2026.

I am a Fellow of the ESC community since 2006, and have been honoured to serve the ESC, both on the ESC Board as Councillor and more recently as chair of the Communication committee, and also in a number of other committees, including e-Communications, Congress Programme committee, Global Affairs, Media, Declaration of Interest committee, and the EU Presidencies Task Force. Throughout these activities in roles of responsibility, I have been privileged to collaborate and learn from outstanding professionals committed to the ESC mission, advancing scientific research, enhancing prevention, and improving the outcomes of people living with cardiovascular disease. In these roles, I have brought my passion and enthusiasm to support the vision of the ESC, and to help drive the innovation and evolution that are demanded to succeed in the achievement of the ESC's strategic aims.

I feel immensely grateful for the career, recognition, and respect that I have, and I believe that the many opportunities I have been given are justified by my integrity, my firm commitment to work and devotion to excellence, my creative approach to problem solving and strive for consensus, my communication skills and love of networking and building connections. These attributes combined with my wide knowledge of the ESC structure and organization make me feel prepared to fully take on the responsibilities of the position of Vice-President of the ESC Board, and to do my best to honour and continue to serve the ESC, and to meet the expectations of all its Members and Constituent Bodies. Thank you for considering this application.

Yours sincerely,

Carlos Aguiar